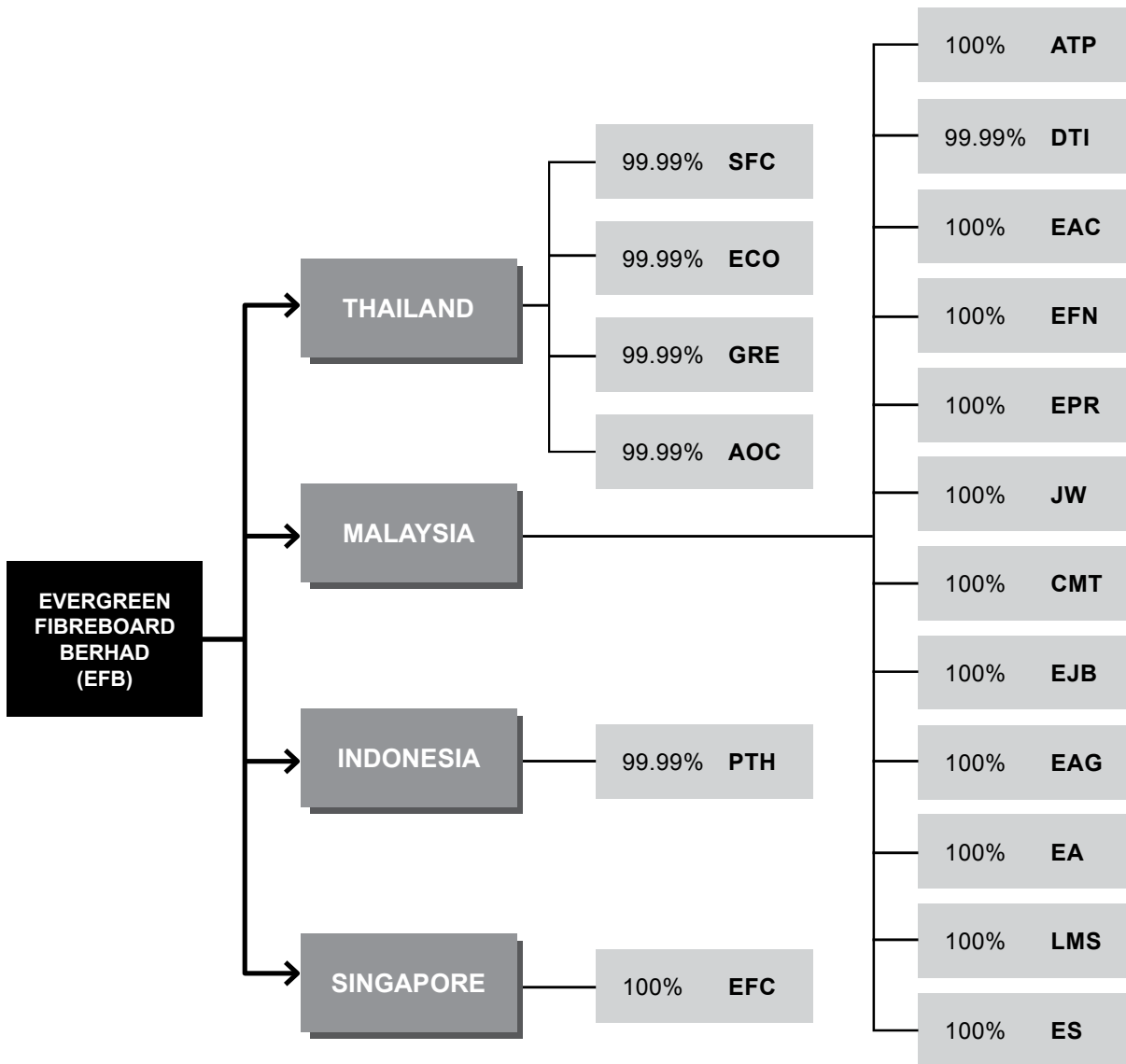


GROUP'S STRUCTURE



MALAYSIA ABBREVIATIONS:-

ATP	AllGreen Timber Products Sdn. Bhd. 200201000297 (567960-T)
CMT	Craft Master Timber Products Sdn. Bhd. 201101030344 (958479-K)
DTI	Dawa Timber Industries (M) Sdn. Bhd. 197701001829 (32799-M)
EFB	Evergreen Fibreboard Berhad 199101006810 (217120-W)
EJB	Evergreen Fibreboard (JB) Sdn. Bhd. 200601031905 (751664-M)
EAC	Evergreen Adhesive & Chemicals Sdn. Bhd. 200601037899 (757659-T)
EAG	Evergreen Adhesive & Chemicals (Gurun) Sdn. Bhd. 201001024885 (908762-W)
EFN	Evergreen Fibreboard (Nilai) Sdn. Bhd. 200801020800 (822113-U)
EA	Evergreen Agro Sdn. Bhd. 201101013873 (942013-D)
EPR	Evergreen Plantation Resources Sdn. Bhd. 201001042861 (926789-W)
LMS	Locomotion Services Sdn. Bhd. 201101024229 (952365-P)
JW	Jasa Wibawa Sdn. Bhd. 199801005018 (461145-D)
ES	Everlatt Sourcing Sdn. Bhd. 201501006212 (1131544-K)

THAILAND ABBREVIATIONS:-

AOC	Asian Oak Co., Ltd. (0905554000888)
ECO	ECO Generation Co., Ltd. (0905549001332)
GRE	GRE Energy Co., Ltd. (0905549001341)
SFC	Siam Fibreboard Co., Ltd. (0105547007195)

INDONESIA ABBREVIATIONS:-

PTH	PT Hijau Lestari Raya Fibreboard. (8120015061789)
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SINGAPORE ABBREVIATIONS:-

EFC	Evergreen Furniture Co. Pte. Ltd. (202015969N)
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GROUP'S BUSINESS STRUCTURE

Medium Density Fibreboard

- Evergreen Fibreboard Berhad - Parit Raja, Johor
- Evergreen Fibreboard (Nilai) Sdn. Bhd. - Nilai, N.Sembilan
- Siam Fibreboard Co. Ltd. - Hat Yai, Thailand
- PT Hijau Lestari Raya Fibreboard - Palembang, Indonesia

Resin/Adhesive

- Evergreen Adhesive & Chemicals Sdn. Bhd. - Parit Raja, Johor
- Evergreen Adhesive & Chemicals (Gurun) Sdn. Bhd. - Gurun, Kedah

Particleboard

- AllGreen Timber Products Sdn. Bhd. - Segamat, Johor

Green Energy - Biomass & Solar

- AllGreen Timber Products Sdn. Bhd. - Segamat, Johor
- Craft Master Timber Products Sdn. Bhd. - Parit Raja, Johor
- Evergreen Fibreboard (JB) Sdn. Bhd. - Segamat, Johor
- ECO Generation Co. Ltd. - Thailand
- GRE Energy Co. Ltd. - Thailand
- Evergreen Fibreboard Berhad - Parit Raja, Johor

Wooden Furniture & Wood Products

- Evergreen Fibreboard Berhad - Parit Raja, Johor
- Asian Oak Co. Ltd. - Thailand

Property Holding

- Dawa Timber Industries (M) Sdn. Bhd. - Pasir Gudang, Johor
- Evergreen Agro Sdn. Bhd. - Parit Raja, Johor

Logistics/Warehousing

- Locomotion Services Sdn. Bhd. - Butterworth, Penang

Marketing

- Everlatt Sourcing Sdn. Bhd. - Parit Raja, Johor
- Evergreen Furniture Co Pte. Ltd. - Singapore

Plantation (Rubber)

- Jasa Wibawa Sdn. Bhd. - Kahang, Johor

Added Value Products - Panel Board

- Evergreen Fibreboard (JB) Sdn. Bhd. - Pasir Gudang, Johor
- Evergreen Fibreboard Berhad - Parit Raja, Johor

DIRECTORS' PROFILE

JONATHAN LAW NGEE SONG,

Malaysian, Male, Age 56.

Group Independent Non-Executive Board Chairman,

Chairman of Remuneration Committee, Member of the Audit, Nomination and Risk & Sustainable Management Committee.

Qualification

He graduated from Australia National University with a Bachelor of Commerce degree and Bachelor of Laws degree in 1987 and 1989 respectively.

Working Experience

He was admitted as Advocate and Solicitor, High Court of Malaya in 1991. He practiced as a legal assistant in Allen & Gledhill from 1991 to 1995 and was subsequently promoted to partner of the firm in 1995. He then became a Partner at Messrs. Nik, Saghir & Ismail in 1996 and on 2 April 2019, he joined Azmi & Associates as a Partner for Merger & Acquisition/Corporate Practice.

Date Appointed to the Board

He was appointed as an Independent Non-Executive Director on 8 January 2007 and was re-designated as Independent Non-Executive Chairman and Group Independent Non-Executive Chairman on 22 February 2010 and 15 June 2015 respectively.

Directorship in other Public Listed Companies

He was on the Board of Directors of Karex Berhad between 2012 and 2020. He is currently a Non-Executive Independent Director of Anglo-Eastern Plantations PLC, a company listed on the London Stock Exchange and was appointed to the Board of Pimpinan Ehsan Berhad on 25 February 2021 where subsequently he was redesignated as the Interim Non-Independent Non-Executive Chairman on 21 April 2021. He also sits in the board of ETA World Group Berhad, a non-listed and dormant company since year 2021.

Interest in Securities of the Company and its Subsidiaries

He does not hold any shares of the Company.

Family Relationship with any Directors / Major Shareholders

He does not have any family relationship with any directors or major shareholders of the Company.

Conflict of Interest with the Group

He has declared that he has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meetings attended in the financial year 2021

He attended 6 out of 6 Board Meetings, 6 out of 6 Audit Committee Meetings, 2 out of 2 Remuneration Committee Meetings, 2 out of 2 Nomination Committee Meetings and 4 out of 4 Risk & Sustainability Management Committee Meetings.

DIRECTORS' PROFILE (Cont'd)

KUO JEN CHANG,

Singaporean, Male, Age 59.

Group Executive Director, Group Chief Executive Officer / President.

Qualification

Bachelor Degree in Electronic Engineering from the University of Wisconsin, United States.

Working Experience

His career started in 1987 when he joined Evergreen Timber Products Pte Ltd (ETP) in Singapore as Procurement Manager. In 1989, he was appointed Director of Evergreen Décor Products (M) Sdn. Bhd. (EDP) which became a subsidiary of the Group and was overseeing the entire operations of the Company up until 1992. In the capacity of Group Chief Executive Officer / President, he is responsible for the Group's entire business directions and operations.

Date Appointed to the Board

He became a member of the Board of Directors on 15 May 1991. Thereon, he was appointed as Managing Director on 15 April 2004. Subsequently, he was re-designated as Group Chief Executive Officer / President on 15 June 2015.

Directorship in other Public Listed Companies

He does not hold any directorship in other public listed companies.

Interest in Securities of the Company and its Subsidiaries

Please refer to page 164 of this Annual Report.

Family Relationship with any Directors / Major Shareholders

He is the son of Kuo Wen Chi and Hsu Mei Lan, brother of Kuo Huei Chen and Kuo Jen Chiu, and uncle to Henry, Justin and Jeffrey Kuo.

Conflict of Interest with the Group

He has declared that he has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meetings attended in the financial year 2021

He attended 6 out of 6 Board Meetings.

DIRECTORS' PROFILE (Cont'd)

KUO JEN CHIU,

Singaporean, Male, Age 56.

Group Executive Director, Group Chief Operating Officer / Vice President.

Qualification

Degree in Computer Science from the University of Wisconsin, United States.

Working Experience & Occupation

His career started in 1990 as a Marketing Manager with Evergreen Timber Products Pte Ltd (ETP) in Singapore. In the capacity of Group Chief Operating Officer / Vice President, he oversees the Finance, Marketing and Operations of the Group and his responsibilities includes identifying opportunities and overseeing the development of new markets and products for the Group.

Date Appointed to the Board

He became a member of the Board of Directors on 15 May 1991. Thereon, he was appointed as Executive Director on 15 April 2004 and was re-designated as Group Chief Operating Officer / Vice President on 15 June 2015.

Directorship in other Public Listed Companies

He does not hold any directorship in other public listed companies.

Interest in Securities of the Company and its Subsidiaries

Please refer to page 164 of this Annual Report.

Family Relationship with any Directors / Major Shareholders

He is the son of Kuo Wen Chi and Hsu Mei Lan, brother of Kuo Jen Chang and Kuo Huei Chen and uncle to Henry, Justin and Jeffrey Kuo.

Conflict of Interest with the Group

He has declared that he has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meetings attended in the financial year 2021

He attended 6 out of 6 Board Meetings.

DIRECTORS' PROFILE (Cont'd)

MARY HENERIETTA LIM KIM NEO,
Malaysian, Female, Age 58.
Group Executive Director.

Qualification

Master in Business Administration from the University of Preston, United States.

Working Experience & Occupation

Her career started in 1984 as a Human Resources / Administrative Officer with a local Consulting Firm. In 1992, she left for the manufacturing industry and joined the Company as a Human Resources / Administrative Executive to oversee the Human Resource and Administration Department. Subsequently in 1995, she was promoted to Human Resources and Administration Manager and was also appointed as a Director in the Company. In her current capacity, she is responsible for the Administrative, Corporate Affairs and Compliance matters of the Group.

Date Appointed to the Board

She was appointed as a member of the Board of Directors on 15 December 1995 and was re-designated as Group Executive Director on 15 June 2015.

Directorship in other Public Listed Companies

She does not hold any directorship in other public listed companies.

Interest in Securities of the Company and its Subsidiaries

She holds insignificant shares in the Company.

Family Relationship with any Directors / Major Shareholders

She does not have any family relationship with any directors or major shareholders of the Company.

Conflict of Interest with the Group

She has declared that she has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic Offences

None.

Number of Meetings attended in the financial year 2021

She attended 6 out of 6 Board Meetings.

DIRECTORS' PROFILE (Cont'd)

KUAN KAI SENG,

Malaysian, Male, Age 48.

Independent Non-Executive Director,

Chairman of the Audit Committee and Member of the Nomination and Remuneration Committee.

Qualification

Bachelor Degree in Accountancy, New Zealand. Member of Institute of Chartered Accountants of New Zealand and a member of the Malaysian Institute of Accountants (MIA) and Chartered Tax Institute of Malaysia.

Working Experience

He joined Ernst & Young from March 1999 to September 2002, carrying out statutory audit on private and public listed companies. Subsequently, he became the Group Accountant in a local Group of companies. His employment with the Group of Companies included a three-year overseas posting as an Assistant General Manager cum Head of Finance for the Group's subsidiary in China. After that, he was in public practice as a Chartered Accountant in a member firm of MIA. On 3 April 2012, he joined Xian Leng Holdings Berhad, a company listed on Bursa Malaysia Securities Berhad as an Executive Director.

Date Appointed to the Board

He was appointed as the Group Independent Non-Executive Director on 5 June 2014.

Directorship in other Public Listed Companies

He was appointed as Executive Director in Xian Leng Holdings Berhad on 3 April 2012.

Interest in Securities of the Company and its Subsidiaries

He does not hold any shares of the Company.

Family Relationship with any Directors / Major Shareholders

He does not have any family relationship with any directors or major shareholders of the Company.

Conflict of Interest with the Group

He has declared that he has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meeting attended in the financial year 2021

He attended 6 out of 6 Board Meetings, 6 out of 6 Audit Committee Meetings, 2 out of 2 Nomination Committee Meetings and 2 out of 2 Remuneration Committee Meetings.

DIRECTORS' PROFILE (Cont'd)

HENRY S KUO, Ph.D.

American, Male, Age 38.

*Non-Independent Non-Executive Director and
Member of the Risk & Sustainability Management Committee.*

Qualification

Bachelor of Science in Economics and Mathematics (Wheaton College, USA),

Master of Arts in Economics (University of Illinois – Chicago, USA),

Master of Philosophy (Princeton, USA) and

Doctor of Philosophy (University of California – Berkeley, USA)

Working Experience

After finishing his doctorate at the University of California in Berkeley, California, he joined a New Jersey private equity firm as research analyst. He continued to conduct research on business and economic ethics, political philosophy, and international business.

Date Appointed to the Board

He was appointed as Non-Independent-Non-Executive Director on 4 March 2016.

Directorship in other Public Listed Companies

He does not hold any directorship in other public listed companies.

Interest in Securities of the Company and its Subsidiaries

Please refer to page 164 of this Annual Report.

Family Relationship with any Directors / Major Shareholders

He is the grandson of Kuo Wen Chi and Hsu Mei Lan, nephew of Kuo Jen Chang, Kuo Huei Chen, and Kuo Jen Chiu and brother to Justin and Jeffrey Kuo.

Conflict of Interest with the Group

He has declared that he has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meeting attended in the financial year 2021

He attended 6 out of 6 Board Meetings and 4 out of 4 Risk & Sustainability Management Committee Meetings.

DIRECTORS' PROFILE (Cont'd)

NIRMALA A/P DORAISAMY,

Malaysian, Female, Age 56.

Senior Independent Non-Executive Director,

Chairman of the Risk & Sustainability Management Committee, Chairman of Nomination Committee and Member of the Audit and Remuneration Committee.

Qualification

Bachelor of Economics (Hons) (University Malaya), Chartered Accountant (M), Chartered Global Management Accountant and Fellow of the Chartered Institute of Management Accountants, UK MBA (International Islamic University, KL).

Working Experience

She has 30 years of experience in banking & finance, risk management, advisory and project management. She started her career with a local bank. She has substantial experience in credit management where she was involved in credit appraisal and approval of loans, remedial management, credit audit and developing internal risk rating.

After spending many years with local banks, she joined Credit Guarantee Corporation Bhd. (subsidiary of Central Bank, Malaysia) where she headed the risk management department. She was responsible for setting up the department and the Enterprise Risk Management framework. Her main function was to provide regular updates and recommendation to the Management and Board Risk on all risk matters and to spearhead the department to achieve KPIs set for credit, operational and investment risks. She led the project team and vendor in the development of internal risk-rating model and was involved in the development of Integrated Risk Management System and Solutions.

Date Appointed to the Board

She was appointed as an Independent Non-Executive Director 1 January 2018.

Directorship in other Public Listed Companies

She was an Independent Director of Ecobuilt Holdings Bhd. from 19 August 2013 till 15 November 2019, appointed as Independent Director of Petronas Dagangan Bhd on 15 October 2019 and appointed as Independent Director of CTOS Digital Bhd on 1 April 2021.

Interest in Securities of the Company and its Subsidiaries

She does not hold any shares of the Company.

Family Relationship with any Directors / Major Shareholders

She has no family relationship with any Director or Major Shareholder of the Company.

Conflict of Interest with the Group

She has declared that she has no conflict of interest with the Company / Group.

List of Conviction for Offences within the past 5 years other than traffic offences

None.

Number of Meeting attended in the financial year 2021

She attended 6 out of 6 Board Meetings, 6 out of 6 Audit Committee Meetings, 2 out of 2 Remuneration Committee Meetings, 2 out of 2 Nomination Committee Meetings and 4 out of 4 Risk & Sustainable Management Committee Meetings.