

**EVERGREEN FIBREBOARD BERHAD (217120-W)**  
(Incorporated in Malaysia)

**MINUTES OF THE THIRTIETH ANNUAL GENERAL MEETING (“30<sup>th</sup> AGM”) OF THE COMPANY FULLY VIRTUAL HELD USING ONLINE MEETING PLATFORM VIA BOARDROOM SHARE REGISTRARS SDN BHD WEBSITE AT [HTTPS://MEETING.BOARDROOMLIMITED.MY](https://meeting.boardroomlimited.my) (DOMAIN REGISTRATION NO. WITH MYNIC - D6A357657) ON MONDAY, 16 AUGUST 2021 AT 9.00 A.M.**

**PRESENT**

Mr Jonathan Law Ngee Song	(Independent Non-Executive Chairman)
Mr Kuo Jen Chang	(Group Chief Executive Officer)
Mr Kuo Jen Chiu	(Group Chief Operating Officer)
Ms Mary Henerietta Lim Kim Neo	(Executive Director)
Mr Kuan Kai Seng	(Independent Non-Executive Director)
Ms Nirmla A/P Doraisamy	(Senior Independent Non-Executive Director)
Mr Henry S Kuo	(Non-Independent Non-Executive Director)

**CHAIRMAN**

The Chairman of the Company, Mr Jonathan Law Ngee Song welcomed members attending the Meeting.

He informed the members that this virtual 30<sup>th</sup> AGM is held in accordance with the Securities Commission’s Guidance Note on the Conduct of General Meetings for Listed Issuers revised on 1 June 2021, which was originally issued on 18 April 2020 (“the Revised Guidance Note and FAQ”), to require all meeting participants of a fully virtual general meeting including the Chairperson of the meeting, board members, senior management and shareholders to participate in the meeting online.

According to the Revised Guidance Note and FAQ, an online meeting platform can be recognised as the meeting venue or place under Section 327(2) of the Companies Act 2016 provided that the online platform is located in Malaysia.

In view of the Coronavirus (COVID-19) pandemic and for the safety of the Company’s shareholders, employees and directors being the primary concern, the Board of Directors (Board) and Management have considered all available options and decided that the Thirtieth AGM shall be conducted fully virtual basis via Remote Participation and Electronic Voting (“RPEV”) facilities.

He then introduced the shareholders the Directors and Management who are participating in this meeting remotely via video conference. He subsequently said that, in the event he faced some disruption throughout today’s meeting, Mr. Kuan Kai Seng would continue to chair the proceedings.

**QUORUM**

The requisite quorum being present in accordance with Regulation 76 of the Company’s Constitution, the Chairman of the Meeting declared the Meeting duly convened.

## **CORPORATE REPRESENTATIVE/PROXIES**

The Chairman requested the Secretary to read out the proxies received by the Company within the prescribed period.

The Secretary informed all present that the Company had received copies of forms of proxy holding 415,014,515 ordinary shares representing 49.031516% in the capital of the Company within the prescribed period.

Out of those, 22 shareholders had appointed the Chairman of the Meeting as proxy to vote on their behalf and the shares so represented were 375,242,915 ordinary shares representing 44.33% of the issued share capital of the Company.

## **NOTICE**

It was unanimously agreed that the notice convening the meeting be taken as read.

## **POLLING AND ADMINISTRATIVE MATTER**

The Chairman subsequently informed shareholders the polling and administrative matters in conducting this virtual 30<sup>th</sup> AGM.

In accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia, all the resolutions set out in the notice of today's meeting will be voted on by poll. The Company is also required to appoint at least one scrutineer to validate the votes cast at the general meeting.

Hence, the Company has appointed Boardroom Share Registrars Sdn. Bhd., the Company's Share Registrar as the Poll Administrator to conduct the electronic polling process and SKY Corporate Services Sdn. Bhd. as the Scrutineer to verify the poll results. Pursuant to the Company's Constitution, the poll on all resolutions will be conducted after the meeting has deliberated on all items on the agenda.

Shareholders could participate and ask questions in this meeting in real-time by clicking on the messaging chat box icon at any time from now until the announcement on the closure of Q&A session. The Board would endeavor to respond all the questions submitted by shareholders via the messaging chat box, which are related to the resolutions to be tabled at today's Meeting, once we have dealt with them. Questions that are similar or repetitive will not be repeatedly answered, to allow opportunity for others to raise questions. Poll Administrator is invited to explain the mechanism of conducting the electronic/remote poll voting.

## **ORDINARY BUSINESS**

**THE AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020 TOGETHER WITH THE REPORTS OF DIRECTORS' AND AUDITORS' REPORT THEREON.**

The Audited Financial Statements for the year ended 31 December 2020 together with the Reports were tabled for discussion. Mr. Martin Leong, the Group's Head of Investor Relation was invited to present the Group's financial position as at FYE 2020. A copy of his presentation is uploaded onto the Company's website and attached herewith.

Upon conclusion of the presentation, the Chairman invited shareholders to raise their questions on the financial statements tabled by typing in the chat box to be answered during question-and-answer session to be held later. The Chairman then proceeded to the agenda proper.

He subsequently put on record that the Audited Financial Statements of the Company for the financial year ended 31 December 2020 had been duly received by shareholders and proxy holders. The Chairman then proceeded to the agenda proper.

## **2. RESOLUTION 1**

### **RE-APPOINTMENT OF MESSRS BAKER TILLY MONTEIRO HENG PLT WHO RETIRES AS AUDITORS OF THE COMPANY AND AUTHORISE THE DIRECTORS TO FIX THEIR REMUNERATION.**

The Chairman then informed the Members present that the retiring auditors, Messrs. Baker Tilly Monteiro Heng PLT have indicated their willingness to continue in office.

The Chairman invited shareholders to raise their questions on this Resolution by typing in the chat box to be answered during question-and-answer session to be held later. The Chairman then moved to the next motion.

## **3. RESOLUTIONS 2 & 3**

### **RE-ELECTION OF DIRECTORS WHO RETIRES DURING THE YEAR IN ACCORDANCE WITH REGULATION 109 OF THE COMPANY'S CONSTITUTION**

The Chairman, Mr. Jonathan Law Ngee Song proceeded to the next item of the agenda, that is, the re-election of Directors.

In accordance with Regulation 109 of the Company's Constitution, Mr. Kuo Jen Chiu and Mdm Nirmala a/p Doraisamy shall retired from the Board at this Meeting and being eligible, have offered themselves for re-election to the Board. He subsequently invited shareholders to raise their questions on these Resolutions by typing in the chat box to be answered during question-and-answer session to be held later. The Chairman then moved to the next motion.

## **4. RESOLUTION 4**

### **DIRECTOR'S FEES AND ALLOWANCE**

The Chairman, Mr. Jonathan Law Ngee Song proceeded to the next item of the agenda, that is, approval of Directors' fees and allowance amounting to RM450,000 for the financial year ending 31 December 2021.

Before he proceeded to the next motion, the Chairman then invited shareholders to raise their questions on Resolution 4 by typing in the chat box to be answered during question-and-answer session to be held later.

## **SPECIAL BUSINESS**

### **5. RESOLUTION 5**

#### **AUTHORITY TO ALLOT SHARES – SECTIONS 75 (1) & 76 (1)**

The Chairman proceeded to the following resolution 7 in relation to the authority to issue and allot shares pursuant to Sections 75 (1) & 76 (1) of the Companies Act, 2016 for shareholders' approval.

He then invited shareholders to raise their questions on this Resolution by typing in the chat box to be answered during question-and-answer session to be held later. The Chairman subsequently proceeded to the next item of today's agenda.

### **6. RESOLUTION 6**

#### **PROPOSED RENEWAL OF AUTHORISATION FOR THE COMPANY TO PURCHASE ITS OWN SHARES OF UP TO TEN PERCENT (10%) OF THE ISSUED AND PAID-UP SHARE CAPITAL OF THE COMPANY**

The Chairman proceeded with the resolution 6 in respect of proposed authority for the Company to purchase its own shares of up to ten percent (10%) of the issued and paid-up share capital of the Company ("Proposed Share Buy-Back Authority").

The Chairman then invited shareholders to raise their questions on this Resolution by typing in the chat box to be answered during question-and-answer session to be held later.

The Chairman then moved to the next motion

### **7. RESOLUTION 7**

#### **CONTINUE TO DESIGNATE MR. JONATHAN LAW NGENG SONG AS AN INDEPENDENT DIRECTOR**

The Chairman, Mr. Jonathan Law Ngeeng Song moved to the next motion for today's meeting, which is pertaining to his office as an Independent Director of the Company. Being the interested Director for Resolution 7, he passed the Chair to Mr. Kuan Kai Seng to proceed with the meeting on this resolution.

Mr. Kuan Kai Seng then informed shareholders present that Resolution 7 was tabled in compliance with the Malaysian Code on Corporate Governance as Mr. Jonathan Law Ngeeng Song has served the Company for twelve years. The Board is of the view that the Director does not cease to be independent by virtue of his long tenure on the board. The Nomination Committee has assessed and concluded that Mr. Jonathan Law has and still continue to exercise his independence as a board member with integrity without any compromise and has always exercised his judgement in an unbiased manner. He still fulfills the requirements of the Listing Requirement as an Independent Director.

Mr. Kuan Kai Seng invited shareholders to raise any question on this motion, which would be answered during question-and-answer session later. He then passed the Chair

back to Mr. Jonathan Law Ngee Song to continue the meeting. Mr. Jonathan Law Ngee Song moved to the last item of today's agenda.

## **8. SPECIAL RESOLUTION 8 PROPOSED AMENDMENTS TO EXISTING CONSTITUTION OF THE COMPANY**

The Chairman proceeded to the last Resolution 8 with regard to the proposed amendments to the existing constitution of the Company.

Shareholders, who have any question on Resolution 8, are invited to type it on the chat box to be answered during the question-and-answer session later. With all the resolutions being tabled already, the Chairman said that 30 minutes have been allocated for the question and answer ("Q & A") session and the Q & A session would begin. Mr. Martin Leong would be reading out the questions posed by shareholders in the chat box and he shall answer on behalf of the Board.

The following questions and answers were dealt with during questions and answers session-

<b>Shareholder/ Proxy</b>	<b>Question By Shareholder</b>	<b>Management's Response</b>
TAN WEN XIN	What is the contribution ratio from Malaysia, Thailand and Indonesia to the Group? Why big loss suffered in Thailand's segment (page 135)? In term of revenue, Malaysia segment contributed @ 55%, Thailand & Indonesia contributed 35% and 10% respectively. (Compared with year 2019, Malaysia contributed @ 58%, Thailand & Indonesia contributed 34% and 8% respectively.)	Due to the uncertainty of the impact of COVID 19 pandemic, there was sizable one off non cash event of impairment recommended by auditor during year end audit. As disclosed in Note 28 and 30 to the accounts, the Group has incurred some one-off non-cash impairment of assets during FY2020. These mostly relate to the operations of solid wood furniture subsidiary in Thailand.

TAN WEN XIN	Why has big inventory written down & off @38.3m & 3.7m (5.08m -yr19), PPE written off & impairment loss on PPE@ 28.2m & 25.8m (208k -yr19), bad debt written off of 5.7m (130k-yr19), impairment loss on trade receivable of 2.3m (2.82m-yr19)? – Note 28 & 30 (pg. 118 &119)?	The written off and impairment were one off non cash event as recommended by auditor during the year end audit in view of uncertain market conditions caused by pandemic Inventory written down was on written down value of slow-moving inventories even all were in good condition. (AOC, EJB); Inventory written off was on those obsoleted stock and spare parts. The PPE written off was on old and obsolete machines. Bad Debt written off was on long outstanding debt that legal action taken. Impairment loss on trade receivable was on long outstanding debt with slow in payment. (Provision make-PTH, EAC & AOC)
TAN WEN XIN	What are impairment loss on cost of Investment in subsidiaries (46k-yr19, 390k-yr18)? (PLC level)	The impairment loss on cost of investment in subsidiaries derived while subsidiaries' fair values was lower than cost of investment.
TAN WEN XIN	Will the tax changes regard the restrictions on unabsorbed CA & Loss carry forward have any impact to the Group?	There will be no significant impact on our existing or future financial report as quite a number of deferred assets that derived from those tax benefits was not being recognized in the account.
TAN WEN XIN	What are the debt collection measures take place on Trade Debtor & Other receivables of 95m (97m-yr19)?	Trade debtors & other receivable are managed with turnover days below 40 days. The control starts from credit term and period granted to each customer, follow by ensuring prompt collection and action taken on long outstanding debt i.e. legal action and impairment into the book.
TAN WEN XIN	Is the Audit Committee happy with the existing internal and external auditors? Have the external auditors been changed? Are the internal auditors competent?	Internal & external auditors are fit to their role. That is normal that external auditor will control independency within the firm by switching of partners, having different review partner and compliance partner. There was a change of auditors from EY to Baker Tilly and Yes, they are competent.

TAN WEN XIN	Are the independent directors happy or satisfied with the performance of the executive directors in managing the businesses of the Group? Does their performance justify their remuneration package?	Both independent and executive directors, holds their own respective roles and work together to deliver better performance. heir remuneration package is based on market trend after taken into consideration contribution of directors' expertise to the Group, size of Group in term of revenue, no of companies and exposure of the Group's plan and strategies.
TAN WEN XIN	What action did Management takes to improve the share prices of the Company?	As Board of Directors, we are entrusted with the financial performance of the Company to ensure that the fundamental of the Company is maintained. We are not in the position to comment on the share price as the share price is affected by so many factors in view of the trade globalisation and the market sentiment. Nevertheless, we always intend to create transparent environment in order for investors and stakeholders to understand the Group direction and prospect.
TAN YEE SEONG	why revenue decreased by @11% and loss (LAT) at 103 million?	<p>Revenue decreased was mainly due to MCO lockdown and movement restrictions. The decrease in revenue was due to the lower sales volume on panel board products resulted from MCO in Malaysia. The revenue loss was partially recoupled by higher revenue from our added value products with higher average selling price.</p> <p>The high losses were due one-off non cash event of impairment of certain assets, as recommended by auditor during year end audit in view of uncertain market condition due to pandemic.</p>

TAN SEONG	YEE	What is the full production capacity? what is the existing capacity?	The Group's MDF full production capacity is @ 1.31million m3, PB's full production capacity is 312,000 m3, RTA's full production capacity is 70m3. Existing capacity for 3 years average utilization rate at @78%. Yr. 2020 capacity utilization is at 52% (2019-62%). PB's full production capacity is 312,000 m3, Yr. 2020 capacity utilization capacity is at 74% (2019-86%). RTA capacity utilization is at 86% (2019-63%).
TAN SEONG	YEE	What is the insurance compensation (Pg. 118 of annual report)?	The insurance compensation of RM21.5m (RM1m in yr2019) reported in year 2020 was mainly claim majorly derived from insurance claim on stoppage line in Malaysia (EFB's fire).
TAN SEONG	YEE	why revenue decreased by @11% and lost (LAT) at 103 Million?	Revenue decreased was mainly due to MCO lockdown and movement restrictions. The decrease in revenue was due to the lower sales volume on panel board products resulted from MCO in Malaysia. The revenue loss was partially recoupled by higher revenue from our added value products with higher average selling price.  The high losses were due one-off non cash event of impairment of certain assets, as recommended by auditor during year end audit in view of uncertain market condition due to pandemic.
TAN SEONG	YEE	What is the full production capacity? What is the existing capacity?	The Group's MDF full production capacity is @ 1.31million m3, PB's full production capacity is 312,000 m3, RTA's full production capacity is 70m3. Existing capacity for 3 years average utilization rate at @78%. Yr. 2020 capacity utilization is at 52% (2019-62%). PB's full production capacity is 312,000 m3, Yr. 2020 capacity utilization capacity is at 74% (2019-86%). RTA capacity utilization is at 86% (2019-63%).

<p>TAN YEE SEONG</p>	<p>What is the insurance compensation (PG 118 of annual report)?</p>	<p>The insurance compensation of RM21.5m (RM1m in yr2019) reported in year 2020 was mainly claim majorly derived from insurance claim on stoppage line in Malaysia (EFB's fire).</p>
<p>LEW TUCK WAI</p>	<p>The Company announced the acquisition of 48.99% interest in PT Hijau Lestari Raya in Dec 2020 for a purchase consideration of USD8 Million.</p> <p>Please provide the rationale for this acquisition in view of the weak market condition. PT Hijau Lestari Raya is also loss-making with a Net Loss of RM983,000 in FY2020.</p>	<p>Although MDF in international market was weak prior to FY2021, Indonesia market itself remains full of potential as covered in my slides. We have managed to improve on productivity and cost efficiency of PT Hijau since our acquisition. Based on 1Q2021 performance, Indonesia contributed a PBT of RM3mil, which is now fully recognized by the Group, without Minority Interest. This helps to mitigate the negative performance from Malaysia side due to FMCO lockdown.</p>
<p>LAU CHUAN HOOI</p>	<p>Q1, May I know, what is the company's future outlook ?</p> <p>Q2 How is the impact of FMCO to the company ?</p> <p>Q3. How much is the cost saving for this virtual AGM as compared to the physical one ?</p> <p>Q4 Will the Board consider giving door gift, such as e-voucher or e-wallet for those that have participated in this AGM ?</p>	<p>Q1&amp;2: MDF export market has been marked improvement especially since beginning of 2021. Higher average selling price and stronger USD vs RM and THB have helped the Group's financial performance by cushioning against FMCO lockdown.</p> <p>Even toward more stabilized competition in panel board industry with improved selling prices and demand, however we are unable to foresee the financial impact of Covid-19, particular lockdown in Malaysia, to the Group as the situation still evolving.</p> <p>Q3 Cost Rm15k for virtual and physical is below Rm10k</p> <p>Q4: RM50 Meal Voucher as mentioned earlier.</p>
<p>LAU ATI @ LAU CHUAN TENG</p>	<p>Please consider giving e-voucher to participating shareholders as token of appreciation to effort and cost of supporting the company</p>	<p>We will be issuing RM50 meal vouchers to all shareholders who registered to our virtual AGM today as a token of appreciation for their support.</p>

<p>LEW TUCK WAI</p>	<p>The Group reported impairment losses on Property Plant &amp; Equipment amounting to RM25.877 Million in FY2020 (page 118 of Annual Report)</p> <p>(1) What is the nature of this impairment?                  (2) Is there any possibility of a write-back once the market conditions improved?                  (3) Will there be similar impairment to be provided in FY2021?</p>	<p>The written off and impairment were one off non cash event as recommended by auditor during the year end audit in view of uncertain market conditions caused by pandemic.</p> <p>1. The impairment happen while calculation of PPE's value in use lower than it's book value in auditor's view                  2. Yes, there is the possibility to write-back once the market conditions and performance improved.                  3. Viewing on aggressive action taken into the book on year 2020 and performance of 1Q 21, we do not foresee similar impairment in FY2021.</p>
<p>LEW TUCK WAI</p>	<p>The Group had written down inventories of RM38.340 Million and written-off RM3.741 million in FY2020.</p> <p>(1) Please provide details of this write down                  (2) How much of the inventories written down can be disposed off and how much is or can be recovered?                  (3) Will there be similar write-down this year in view of the high carrying value of Inventories as at FY2021?</p>	<p>1. Inventory written down was on written down value of slow-moving inventories even all were in good condition. (AOC, EJB); Inventory written off was on those obsoleted stock and spare parts.                  2. AS the carry value of inventory at lower value, foresee there will be minimum impact when the goods are sold in the future.                  3. Aggressive approach carried last year, foresee there would not be such a similar being requested.</p>
<p>LEW TUCK WAI</p>	<p>EFB recorded a Net Profit of RM9.639 Million for the 1st Quarter ended 31 March 2021.</p> <p>Can the Board provide some updates on the performance up to-date? Will EFB able to stay profitable for the rest of year?</p>	<p>In our presentation, we have touched on outlook for the group. The slides will be uploaded to our website after the AGM. In summary, mgmt. has executed a slew of measures to restructure the operations to improve efficiency. This has resulted in reduced cost structure with higher productivity. Although the Group faced increased costs in the form of higher raw mat and logistical costs, these are more than compensated by higher average selling price due to improving panel board market. The Group is cautiously optimistic that the performance will be positive once the FMCO lockdown is lifted and the Group is allowed to fully operate</p>

<p>LEW TUCK WAI</p>	<p>The Company did not disclose the particulars of each property held by the Group in the Annual Report as required by the Bursa Main Market Listing Requirements.</p> <p>(1) Please provide the details of the properties to me by email.                  (2) Kindly ensure that this information is provided in future annual reports.</p>	<p>The Company did not disclose the particulars of each property held by the Group in the Annual Report as required by the Bursa Main Market Listing Requirements.</p> <p>Information of properties are made available on our website and according to the guidelines its not necessary to be in annual report.</p>
<p>MOHD TAHIR BIN MAULUT</p>	<p>Although The Company's circular to shareholders mentioned that, there will be                  NO DOOR GIFT or FOOD VOUCHERS to be distributed.</p> <p>I as a small shareholder would like to request The Company to do so. Our company will indirectly help The Country's economy growth just spending a little money.</p> <p>One stone kill 3 birds, Hope The Broad of Director will consider it. TQ</p>	<p>Yes we have considered for a RM50 Meal Voucher.</p>

<p>LEE ENG SHAN</p>	<p>Please provide the company's Middles East market updates</p> <p>Please provide some colors on the global furniture trade and the current dynamics</p> <p>Please comment on the company's raw material supply and cost-to-pricing-power dynamic</p> <p>Please comment on the strategies around logistic constraints</p> <p>Please comment on the company's man-power condition</p> <p>Vietnam could be facing tighter scrutiny on its lumber source, what's the mgmt.'s view?</p> <p>What's the latest capacity utilization rate? What should shareholders expect on a fully utilized condition?</p>	<p>Existing political condition is affecting the world. However, Increase in Oil prices does help in the demand and the economy in ME</p> <p>Logistic: Increase domestic market to reduce impact. Breakbulk replace container. Ask customer to engage own shipment or accept freight increase and the response is positive.</p> <p>Vietnam: Vietnam is not significant market to us now. We diversify and focus on more sustainability market.</p>
<p>MONO KARI A/P SOKKALINGAM</p>	<p>Established in 1972. This is a good Company and I am proud to be a shareholder of this Company. Still making profits despite tough challenging economic conditions. Thank you to all Board of Directors and staff of Evergreen.</p>	<p>Thank you for your appreciation and support for the company.</p>
<p>REEMARACHNA A/P PORAVI</p>	<p>This Company was set up in 1972. This is a well managed Company and I am proud to be a shareholder . Making profits despite tough challenging economic conditions. Thank you to all Board of Directors and staff of Evergreen.</p>	<p>Thank you for your appreciation and support for the company.</p>
<p>REEVANASH A/L PORAVI</p>	<p>Good morning to all our hardworking Directors and staff of Evergreen. This Company was established in 1972. This is a good Company and I am proud to be a shareholder of this Company. I am very confident our Company will come back to the black soon. Thank you to all Board of Directors and staff of Evergreen.</p>	<p>Thank you for your appreciation and support for the company.</p>

<p>PORAVI A/L S P SITHAMBARAM PILLAY</p>	<p>Good morning. Our cash flow management is very good. Gearing level is still low. I am very confident our Company will bounce back to the black soon. I am happy to be part of Evergreen as a shareholder. Best wishes to our Directors and staff of Evergreen.</p>	<p>Thank you for your support and confidence in the company.</p>
<p>CHANG YOKE LONG</p>	<p>What are Malaysia workers current vaccination rate (percentage)? How much company spent for vaccines?</p>	<p>Our Malaysian employees vaccinated has reached 95% for the 1st Dose through PIKAS and will complete the 2nd Dose this weekend. The cost under PIKAS is approximately RM140K for all employees in Malaysia.</p>
<p>CHANG YOKE LONG</p>	<p>Who are Evergreen Glue suppliers?</p>	<p>The Company's subsidiaries (EAC &amp; EACG), manufacture of urea formaldehyde concentrate and adhesive production.</p>
<p>LEE ENG SHAN</p>	<p>Vietnam aside, which countries in SEA is China setting up more furniture plants? How efficient are we to capture the mentioned opportunity relative to the other industry players?</p>	<p>China is exploring all possibility on South East Asia to seek for opportunity to reduce their impact on China -US trade war. With our present in most SEA countries i.e. Indonesia, Thailand and Malaysia, we are in more advanced position compare to other players.</p>
<p>LEE ENG SHAN</p>	<p>The diversification in plant location - in sacrificing some efficiency as oppose to operate in a single concentrated location - if deem as a kind of risk management costs, how does mgmt. quantify if the costs is reasonable?</p>	<p>In management view, beside consider cost management risk we also consider geographic risk (political risk, risk of nationwide lockdown) and market risk which in my presentation touch on diversified based of operation.                  Example: Thailand to increase capacity utilization rate to alleviate some of the output loss from Malaysian operations due to lockdown.</p>
<p>LEE ENG SHAN</p>	<p>What's the company's global cost curve position in the industry?</p>	<p>We do not have detailed information on the global cost curve but within the south east asian region, the companies within our group lay within the first and second quartile. This placement is dynamic due to the constant fluctuations of localcurrencies and local raw material prices.</p>

TAI SHIH CHAU	can you share how much FMCO has disrupted our business and when do you foresee we will recover?	<p>Covid19 has accelerated the growth of online economy platform. The furniture industry, especially the RTA sub-segment, has benefited from this online platform, using it to reach more customers than ever before. This is one of the reasons why panel board prices have been increasing, fueled by increasing demand for furniture especially from the US.</p> <p>The adverse impact of Covid19 to the Group has been the lockdown imposed via FMCO on our Malaysian operations. The Group's other production sites in Thailand and Indonesia continue to operate and benefit from the improving panel board market.</p>
LIM WAI FUNG	Company should consider give the shareholder some voucher.	RM50 voucher will be sent to shareholder who attends today's AGM.
PHILIP TING	What is the breakdown between MDF and Particle Board in terms of amount and volume?	Our Group MDF annual volume is 1.31m. cbm and PB is 312k cbm.
CHANG YOKE LONG	Due to very poor internet connectivity, please publish all Q&A to company website IR, thanks!	Thanks for understanding. Yes we will publish all Q & A on company website.
LEONG WAI HONG	what is the % of workers who have been vaccinated ?	Our Malaysian employees vaccinated has reached 95% for the 1st Dose through PIKAS and will complete the 2nd Dose this weekend.
LEE ENG SHAN	<p>Please provide some colors on the global furniture trade and the current dynamics</p> <p>Please comment on the company's raw material supply and cost-to-pricing-power dynamic.</p>	<p>Globally, furniture industry is seeing rebalancing. USA (biggest importer of furniture) is veering away from China (biggest furniture manufacturer). Malaysia and Vietnam are the biggest beneficiary. Chinese furniture producers are forced to set up new plants outside of China if they want to sell to US.</p>

LEE ENG SHAN	What's the latest capacity utilization rate? What should shareholders expect on a fully utilized condition?	The Group's MDF full production capacity is @ 1.31million m3, PB's full production capacity is 312,000 m3, PB's full production capacity is 312,000 m3. Existing capacity for 3 years average utilization rate at @78%. The Group's MDF full production capacity is @ 1.31million m3, PB's full production capacity is 312,000 m3, PB's full production capacity is 312,000 m3. Existing capacity for 3 years average utilization rate at @78%. full utilisation is the ideal condition that without any breakdown and maintenance.
LAI SIAK HWEE	As i know evergreen has 4410 Arce timber land, but why it does not show in annual report?	Please refer to page 58 and note 7 of annual report regard the biological assets.
LEE ENG SHAN	Is in-house glue manufacturing the best option?	Yes , quite a bit of cost savings.
LEE ENG SHAN	What's the latest (not 3-year, pls) capacity utilization rate?	In average of all product at @ 70%.
LEE ENG SHAN	Which company is the most respected local player in mgmt.'s view?	We have been established our local market more than 25 years. We grow together in good and bad time. We have good relationship with all of them. All our local players are important for us.
LAI SIAK HWEE	There is any output or income from the 4410 acre land? what is the 4410 used for?	Rental income are generated and have commence with rubber tapping.

When Mr. Martin Leong finished answering the questions posed by shareholders, the Chairman said that Q & A session closed. The Chairman said that questions that are not taken up during the Q & A session would receive an email response from the Company soonest possible. The following questions raised by shareholders but did not manage to get a reply from Management in today's meeting-

Name of shareholders	Description of questions
LEE ENG SHAN	What's the latest (not 3-year, pls) capacity utilization rate?
LEE ENG SHAN	Which company is the most respected local player in mgmt.'s view?
LAI SIAK HWEE	there is any output or income from the 4410-acre land? what is the 4410 used for?

All Q & A would be uploaded on the Company's website. The Chairman subsequently mentioned that poll voting started and invited all shareholders to cast their votes. After 10 minutes of poll voting session, the Chairman said that the poll voting closed and the meeting would take a short break thereafter for validated by scrutineer.

After the short break, the meeting resumed where the results of poll were shown on the screen as follows-

<b>Resolution No.</b>	<b>FOR</b>		<b>AGAINST</b>	
	<b>No. of Shares</b>	<b>%</b>	<b>No. of Shares</b>	<b>%</b>
1.	420,585,614	99.9866	56,205	0.0134
2.	415,578,719	98.7963	5,063,100	1.2037
3.	415,598,119	98.8010	5,043,700	1.1990
4.	420,462,659	99.9574	179,160	0.0426
5.	420,467,668	99.9586	174,151	0.0414
6.	420,575,418	99.9842	66,401	0.0158
7. Tier 1	415,598,110	98.8009	5,043,709	1.1991
7. Tier 2	266,476,006	100.0000	0	0.0000
8	149,122,104	96.7284	5,043,709	3.2716

Mr. Jonathan Law Ngee Song declared that Resolutions 1, 2, 3, 4, 5, 6, 7 and 8 were carried.

## **TERMINATION**

There was no notice received to transact any other business. The Meeting was closed at 11.20 a.m. with a vote of thanks to the Chairman, Directors and Members present.

Confirmed as correct records

**Approved By Chairman**  
**Jonathan Law Ngee Song**