

## APPENDIX B

SHAREHOLDERS/PROXY	QUESTIONS	ANSWERS
JOSEPH LAM WAI	<p>1) Any more impairment of asset for other Malaysia Plant beside the Parit Raja plant that is planned to cease business?</p> <p>2) What is the management decision on the land in Malaysia for the plant that has cease operation, are you disposing off the land ?</p> <p>3) Pg 71 - 2022 selling and admin is 18.4% to revenue as compare to 2021 16.9%, what is the main increase and what the manage is taking action to reduce the cost. This is very high as to the percentage of gross margin and can we have the top 5 cost in this category.</p> <p>4) Pg 119 - under inventory there is 91.4mil spare part, what spare part is this and for what purpose. Why is a need to keep so much spare part in inventory?</p> <p>5) How is the current raw material ( still shortage )?</p> <p>6) What is your plan on Indonesia in view that it only contributed to about 10% of total sale, how much of the manufacturing capacity will move from Malaysia to Indonesia?</p> <p>7) Do you have plan to increase ready-to-Assemble furniture? What is the % of production in Malaysia vs in Thailand?</p> <p>8) Pg 129 - Employee benefit of 97.4mil, how much is production wage and how much is office admin? What is the amount charge to cost of sale vs. in selling &amp; admin expenses?</p>	<p>1) For the MDF plant in Parit Raja that is to be relocated to Indonesia, there is no impairment planned for it as it will be upgraded and should operate efficiently in Indonesia.</p> <p>2) The said land still houses the Group's downstream activities; hence no disposal has been planned.</p> <p>3) Logistical costs such as ocean freight make up the majority of the Group's selling and admin expenses. As sales to Middle East region constitute a larger portion of the Group's revenue in 2022 as compared to 2021, the selling expenses also increased proportionately.</p> <p>4) With plant and machinery costing more than RM1.4bil, holding spare parts of less than 10% of the value is reasonable as a lot of the parts are custom made and require a long order lead time. It is more operationally efficient to hold spare parts in order to prevent lengthy down time when such parts break down.</p> <p>5) Wood supply in Malaysia has yet to recover to pre-covid levels.</p> <p>6) With the additional line, Indonesia's capacity will potentially triple.</p> <p>7) We are ready to meet increased demand when the furniture orders recover in USA and other regions by cooperations with our subcontractors or increasing our workforce when foreign labour inflow fully recovers. Thailand's MDF capacity is more than triple that of Malaysia's as Malaysia will focus more on particleboard and downstream products.</p> <p>8) As can be seen in the table of Annual Total Compensation in page 55, a vast majority of employee benefit is under employee's compensation and a big majority of that is under production wage within cost of sales.</p> <p>9) List of property is disclosed on our website at <a href="https://evergreengroup.com.my/en/list_of_properties">https://evergreengroup.com.my/en/list_of_properties</a>.</p>

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	9) Why Evergreen did not provide a list of property/land in the annual finance report. Can you provide the list of land and the book value?"	
JOSEPH LAM WAI	I notice evergreen own a large piece of factory property in Nilai where, its activity in Nilai has been phase down for many years, why is it these valuable properties dispose so that can free up cash for the group to enhance its operations?	Based on past results, the Nilai factory has potential to return to profitability with sufficient wood resource and by reducing the capacity of MDF in Malaysia, this should result in more wood resources available to the Nilai factory. In the longer term, the profits and cashflow generated from a profitable Nilai operation plus the synergies with supplying MDF boards to downstream operations in Malaysia could potentially outstrip the cashflow generated from selling the property in the current environment.
TAN CHAI HENG TAI PHOO SIEW @ THAY PHOO SIEW	Will e-Voucher / e-Wallet be given to attendees? TQ	RM30 meal voucher will be given to shareholders attending this AGM as a token of appreciation.
ANDREW LYE TUCK WENG	Mr Chairman - Do not use Boardroom for RPV in future. It is not integrated and doesn't allow us to vote when the meeting starts. Need a separate app for RPV. Complaints made to Boardroom Senior Mgmt. are ignored. Use SSHSB or Tricor in future. TQ	Thank you, Mr. Andrew, we will consider your proposal.
ANDREW LYE TUCK WENG	Mr Chairman - Kindly allow us to vote when the meeting starts and not keep us waiting long. TQ	Voting will be open at the start of the meeting (9am).
TEH KIAN LANG	1. As evergreen is closing down some factory from Batu Pahat, what r this property identifies for disposal and business reorganization?  2. I notice evergreen own a large piece of factory property in Nilai where, its activity in Nilai has been phase down for many years, why is it these valuable properties NOT dispose so that can free up cash for the group to enhance its operations?"	1. We are relocating a MDF production line in Batu Pahat to Indonesia. The existing properties in Batu Pahat are also occupied by our existing production of value added downstream, RTA and pellet. Freed up spaces could house future expansion of our downstream and RTA operations.  2. Based on past results, the Nilai factory has potential to return to profitability with sufficient wood resource and by reducing the capacity of MDF in Malaysia, this should result in more wood resources available to the Nilai factory. In the longer term, the profits and cashflow generated from a profitable Nilai operation plus the synergies with supplying MDF boards to downstream operations in Malaysia could potentially outstrip the cashflow generated from selling the property in the current environment.
JOSEPH LAM WAI	As evergreen is closing down some factory from Batu Pahat, what r this property identifies for disposal and business reorganization?	Yes, MDF line was shut down and move from Batu Pahat to Indonesia for restructure purposes but no property is earmarked for disposal.

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CHEAH YEW BOON	Kindly consider to give light refreshments (e-Voucher and/or e-Wallet and/or Grab Food) to attendees for this annual event	RM30 meal voucher will be given to shareholders attending this AGM as a token of appreciation.
JOSEPH LAM WAI	I notice evergreen own some tract of rubber plantations which is mature n ready to be harvest for its timber. How much of plantation being harvest for evergreen raw material requirement? If all the evergreen plantation is harvested for wood requirement, what is the overall value of raw material?	The total area of rubber plantation is about 1,116 Ha. We have not commenced any harvesting as the trees are not fully grown and they are still yielding latex of commercial value. The market value of harvested timber value can only be determined at time of harvest.
JOSEPH LAM WAI	Based on evergreen business plan of closing down the inefficient Msian factory n moving into Thailand n Indonesia how much potential profit can be generated from this improve efficiency n when can evergreen can reap these rewards?	We are moving one of Malaysia's MDF line to Indonesia which has a lower cost structure compared to Malaysia in the panel board segment. The relocated line is expected to be commissioned in the first half of 2024. It is not the Group's policy to announce profit forecast but investors can refer to the financial performance of the Group's Indonesian segment in the past 2 years as reference.
LAU THING SING	Q1,May I know what is the company's future outlook?  Q2 Will the Board consider giving door gift such e-voucher or e-wallets for those participating in this AGM as a token of appreciation ?"	Q1) The uncertainties remain in the world economy mainly caused by inflationary and deflationary fears and monetary policy ie interest rate hike by countries particularly US. The moves are temporary affecting buying attitudes and affecting business trade trend. In light of the weak market demand and increased production costs, particularly in the Malaysian business segment, we expecting a more challenging in year 2023. However, with the implementation of strategic plans and measures i.e., restructuring production costs, leveraging diversified operations across Malaysia, Thailand and Indonesia, we aim to increase competitiveness, penetrate new markets and achieve lower production costs and higher productivity levels.  Q2) Yes, RM30 meal voucher will be given to each shareholder of this AGM as a token of appreciation."
TEH PENG TIN	1) How much does the company spend on this virtual AGM ?  2) Would the BOD kindly give Rm 50 Touch n Go e- wallet as a token of appreciation, to shareholders who take time and effort to participate in today's RPV. Thank you	1) Cost is around RM15k which is below the cost of a physical meeting held.  2) RM30 E-voucher will be given to each shareholder who attends this AGM as a token of appreciation.  3) Noted your request and our team will response to it immediately."

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	3) I would like to request a printed hard copy of the company annual report"	
MOHD TAHIR BIN MAULUT	<p>1) May I know, what is the company's future outlook ?</p> <p>2) When we can attend the physical meeting ?</p> <p>3)I humbly request BOD to give e-wallet or e-voucher to attendees as a token of appreciation today our company is celebrating its 32nd anniversary. I believe the token sum is small, manageable and within annual budgeted expenses. TQ.</p>	<p>1) The uncertainties remain in the world economy mainly caused by inflationary and deflationary fears and monetary policy i.e., interest rate hike by countries particularly US. The moves are temporary affecting buying attitudes and affecting business trade trend.</p> <p>In light of the weak market demand and increased production costs, particularly in the Malaysian business segment, we are expecting a more challenging in year 2023.</p> <p>However, with the implementation of strategic plans and measures i.e., restructuring production costs, leveraging diversified operations across Malaysia, Thailand and Indonesia, we aim to increase competitiveness, penetrate new markets and achieve lower production costs and higher productivity levels.</p> <p>2) We are ready and able to back to physical mode meeting whenever situation allows.</p> <p>3) RM30 e-voucher will be given to shareholder who attends this AGM as a token of appreciation.</p>
LEE SUAN BEE	<p>Good morning.</p> <p>I would like to request for touch &amp; go e wallet as a token of appreciation for taking time to attend today's RPV meeting.</p>	<p>RM30 meal voucher will be given to attendees of this AGM as a token of appreciation.</p>
TEH SUE WEI	<p>Would the Board kindly reward shareholders with touch &amp; go e wallet as a token of appreciation for attending today's meeting</p>	<p>RM30 meal voucher will be given to attendees of this AGM as a token of appreciation.</p>
TAN KIM KHUAT	<p>Pls. send me a printed report, to my Puchong address.</p>	<p>Noted your request and our team will look response to it immediately.</p>
LEW TUCK WAI	<p>The Company's 4th Quarter FY2022 results saw a substantial drop in revenue compared to 4th Quarter FY2021.</p> <p>1) What is the reason(s) for the substantial drop in Revenue in the 4th Quarter 2022?</p> <p>2) Have there been any improvements in Revenue for the first four months of this year?</p>	<p>1)The decrease in revenue was mainly resulted from lower average selling price and sales volume and slowdown was extended to 1st half of 2023.</p> <p>2) We foresee market to improve in the 2nd half of year 2023.</p>

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MUHAMAD ZULFADLI BIN OMAR	Congrats to all board members and admin for the successful of the meeting.	Thank you for your comments.
KOH CHOOI PENG	<p>EFB Group spent RM28 million on Capex in FY2022 mainly for the replacement of parts (page 27 of AR).</p> <p>1) Which business segment, i.e., in which countries the Capex are spent on.</p> <p>2) What is the budgeted Capex for FY2023?</p>	With Group's Plant and Machinery cost of around RM1.5 billion, we normally budget to spend around RM20 to RM 30million per year for maintenance CAPEX which include upgrade and enhancement of machinery.
LEE CHONG SING	Good morning, Mr. Chairman and board of Directors. Kindly give us rm50 Grab e-vouchers for being loyal shareholders and attending this AGM. Times are bad now. Please be considered to us during this trying times. Thankyou.	RM30 e -voucher will be given to each shareholder who attends this AGM as a token of appreciation.
LEW TUCK WAI	<p>The Group has huge unutilised tax losses amounted to a total of RM78.4 million as at 31 Dec 2022.(Note 12 - Page 117 of AR)</p> <p>1) Has the Group managed to utilise any of the unutilised tax losses for FY2022 and if yes, what was the amount.</p> <p>2) Will the Group be able to utilised these tax losses for FY2023?</p>	The Group always maximizes usage to utilise the unutilised tax losses.
AHMAD FARIZ BIN HAMZAH	Any future plan on business expansion to other areas?	The Group will always consider if there are any good opportunity.
KOH CHOOI PENG	<p>The Finished Goods under Inventories have increased substantially to RM75.174 million in FY2022 (FY2021: RM53.9 million) (Note 13 - Page 119 of AR)</p> <p>1) What is the reason(s) for the increase in Finished Goods as at 31 Dec 2022?</p> <p>2) Based on latest available figures, has the Inventories, specifically the Finished Goods seen any reduction for the year so far?"</p>	The increase was mainly on finish good (@22m) and raw material (@9m). FG increase was caused by cross year sales, whereas increase in raw material is to shoulder thru' supply interruption in beginning of year due to festival and raining season.

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NGEE GEOK CHOO	<p>1) I am Mdm. Ngee Geok Choo kindly send me a copy of the latest annual report thank you.</p> <p>2) I also request the company to distribute some e- vouchers to today's attendees thank you again.</p>	<p>1) Noted Mdm. Our Team will attend to your request immediately.</p> <p>2) RM30 e voucher will be given to shareholders who attends this AGM as a token of appreciation.</p>
LEW TUCK WAI	There has been a substantial increase in the borrowing rates in particular for Term Loans which has now increased to 3.34 to 6.29%. Despite the repayment of some of the borrowings, will the Finance Cost be lower for FY2023 due to the further increase in interest rates since the end of FYE2022?	Market's view that Interest rate hike should be in slower phase and normalised in 2nd half of this year, besides we also benefit on higher interest rate via our cash reserve. Nevertheless, we foresee the Group's finance cost will be increased in FY 2023 due to CAPEX investment on relocating of production line to Indonesia besides hike in interest rate.
JOSEPH LAM WAI	As compare to 4th qtr. last year against now, is the selling price improving or continue to reduce?	The MDF price and demand trend had soften towards the end of year 2022 and the slow down continued to the 1st quarter of 2023. As we progressed into the 2nd quarter of 2023, the market demand for the Group's products is displaying marginal improvements and we foresee this improvement to continue through and we anticipate the market to normalize in 2nd half of 2023.
HAIRUL FAIZI BIN HAIRULNIZAM	Please consider doing online AGM in years. How much DG will the shareholder receive today.	RM30 meal voucher will be given to attendees of this AGM as a token of appreciation.
LIM ZACK	Dear boardroom, my sister Lim Feig Lan, jameslim2030@yahoo.com not receive the evergreen invitation AGM, please assist to check?	Noted. We will check and get back to you. Sorry for any inconvenience cause to you and your sister.
LAI CHOW MENG	为什么没给touch & go固本给来开会的股东，为什么要做到这样不好看	We will look into your request. RM30 meal voucher will be given to attendees of this AGM as a token of appreciation.
MOHAMAD FARHAN BIN AZIZAN	may I know the door gift for this AGM?	RM30 e voucher will be given to attendees of this AGM as a token of appreciation.
LEW TUCK WAI	Has the relocation of one of the MDF production lines in Parit Raja to Indonesian commenced? If yes, when will the relocation be completed and what are the expected increase in capacity seen in the Indonesian operations?	The Indonesia's MDF line will be commissioned in 1st half Year 2024. The capacity of production will increase another 50% compare with existing line from Batu Pahat.
JOSEPH LAM WAI	Compare with 4th qtr. last against now, where is the raw material price is?	The raw material prices had softened in 2nd half of year 2022 and stabilised in 1st half 2023.
LEE ENG SHAN	Please share our exports development in the Middle East region.	The Group has a well-diversified export developed in the Middle East region. The export price and demand trend had softened towards the end of year 2022. As

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		we progress into 2nd quarter 2023, the market demand in the Middle East region is displaying marginal improvements and we foresee it to continue and we estimate market to normalise in the 2nd half of year 2023.
MOHAMAD FARHAN BIN AZIZAN	May I know if there is any door gift for this AGM?	RM30 meal voucher will be given to attendees of this AGM as a token of appreciation.
KOH CHOOI PENG	Dear Chairman, please ignore Mr Andrew Lye's request to discontinue with Boardroom's LUMI AGM system. He made the same request in ALL Boardroom organised meetings of Bursa Listed Companies. Boardroom system is good if not better than Tricor's. Thank you.	Noted both shareholder's concern. We will do the necessary process and react accordingly.
EE SOON PHANG	Is Evergreen expecting a gain on disposal from sales of land? Or it will be loss?	Board will take good care in any decision made for best interest of its shareholders. However, we have no plan to sell any of our lands in the near future.
CHOW WAI SUM	E voucher posted or email?	E voucher will be emailed
LIEW CHEE SENG	Can the board continue to hold virtual meeting as it easier for the shareholders who stay far from the meeting venue. Thank you	Thank you, Mr Liew, we will consider your proposal.
CHOW WAI SUM	Dividend outlook?	The company remains to its Dividend policy announced which is 25% of the Group's PAT.
CHOW WAI SUM	Will 2023 be better than 2022 or be worse?	The MDF price and demand trend had soften towards the end of year 2022 and extended into 1st quarter 2023, the market demand for the Group's products is displaying marginal improvements and we foresee to continue and estimate to normalise in 2nd half of 2023.
CHOW WAI SUM	Excellent AGM presentation!	Thank you for your comments.
MUHAMMAD SYUKRI BIN AHMAD FAUZI	Can you explain any efforts by the management to improve the share price of evergreen?	As the Board of Directors, we are entrusted with the financial performance of the Company to ensure that the fundamental of the Company is maintained. We are not in the position to comment on the share price as the share price is affected by many factors beyond our control in view of the trade globalisation and the market sentiment. Nevertheless, we always create transparent environment in order for investors or stakeholders to understand the Group direction and prospect.
CHUA MUN JUN	How to redeem the RM30 e-wallet for the attendees?	Company will email e-voucher which has a code number to redeem online.
NUR DALILAH BINTI ADNAN	30-ringgit e-voucher is grab or Tng?	It will be in Grab e-vouchers.
LIM ZACK	Dear boardroom, my sister Lim Feig Lan, jameslim2030@yahoo.com not	We have noted your request. We will check and sorry for any inconvenient cause if any to you and your sister.

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	receive the evergreen invitation AGM, please assist to check?	
KOH CHOOI PENG	The CFO informed during the meeting that the relocation cost to Indonesia will incur a cost of approximately RM100 million. Will this amount be incurred in FY2023 or spread out to FY2024?	Most of the cost will be incurred in 2023 with a spread over to 2024 also.
TEH KIAN LANG	<p>1) Any more impairment of asset for other Malaysia. Any more impairment of asset for other Malaysia Plant beside the Parit Raja plant that is planned to cease business?</p> <p>2) What is the management decision on the land in Malaysia for the plant that has cease operation, are you disposing off the land ?</p> <p>3) Pg 71 - 2022 selling and admin is 18.4% to revenue as compare to 2021 16.9%, what is the main increase and what the manage is taking action to reduce the cost. This is very high as to the percentage of gross margin. a. Can we have the top 5 cost in this category.</p> <p>4) Pg 119 - under inventory there is 91.4mil spare part, what spare part is this and for what purpose. Why is a need to keep so much spare part in inventory?</p> <p>5) How is the current raw material ( still shortage )?</p> <p>6) What is your plan on Indonesia in view that it only contributes to about 10% of total sale, how much of the manufacturing capacity will move from Malaysia to Indonesia?</p> <p>7) Do you have plan to increase ready-to-Assemble furniture? What is the % of production in Malaysia vs in Thailand?</p>	<p>1) For the MDF plant in Parit Raja that is to be relocated to Indonesia, there is no impairment planned for it as it will be upgraded and should operate efficiently in Indonesia.</p> <p>2) The said land still houses the Group's downstream activities; hence no disposal has been planned.</p> <p>3 &amp; 3a) Logistical costs such as ocean freight make up the majority of the Group's selling and admin expenses. As sales to Middle East region constituted a larger portion of the Group's revenue in 2022 as compared to 2021, the selling expenses also increased proportionately.</p> <p>4) With plant and machinery costing more than RM1.4bil, holding spare parts of less than 10% of the value is reasonable as a lot of the parts are custom made and require a long order lead time. It is more operationally efficient to hold spare parts in order to prevent lengthy down time when such parts break down.</p> <p>5) Wood supply in Malaysia has yet to recover to pre-covid levels.</p> <p>6) With the additional line, Indonesia's capacity will potentially triple.</p> <p>7) We are ready to meet increased demand when the furniture orders recover in USA and other regions by cooperations with our subcontractors or increasing our workforce when foreign labour inflow fully recovers. Thailand's MDF capacity is more than triple that of Malaysia's as Malaysia will focus more on particleboard and downstream products.</p> <p>8) As can be seen in the table of Annual Total Compensation in page 55, a vast majority of employee benefit is under employee's compensation and a big majority of that is under production wage within cost of sales.</p>



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	<p>8) Pg 129 - Employee benefit of 97.4mil, how much is production wage and how much is office admin? What is the amount charge to cost of sale vs. in selling &amp; admin expenses?</p> <p>9) Why Evergreen did not provide a list of property/land in the annual finance report. Can you provide the list of land and the book value?"</p>	<p>9) List of property is disclosed on our website at <a href="https://evergreengroup.com.my/en/list_of_properties">https://evergreengroup.com.my/en/list_of_properties</a>.</p>
NG SAI GOEY	<p>1)Page 76 AR Inventories written off and PPE written off amounting to 17 mil and 36 mil respectively. Q4 report -comment - mentioned it was impairment. May I know it was Impairment or written off ? Any chances of recoverability ? After the PPE written off, the amount of depreciation per quarter should be reduced accordingly. May I know what is the approximate impact to P &amp; L due to the 36 mil of PPE been written off in the current year? i.e., no more depreciated after written off.</p> <p>2) any chances to reduce the stock on hand for better cash management? i.e., to reduce borrowing or paying dividends ?</p> <p>3) Any/What plans in the pipeline to revive the Company especially for the local segment ? Thank you.</p>	<p>As per the AR, it is written off. Q4's commentary was made prior to completion of audit. The values written off can be recovered depending on its eventual sale value. By comparing the depreciation and amortization expense in 1Q2023 with 1Q2022, it can be seen that the 1Q2023 expense is lower by more than RM1.6mil.</p> <p>2. Inventories are kept at optimum levels; balancing between meeting operational and market demand needs without resulting in over-stocking. Trading inventories are kept within a 30-day turn around period, in line with efficient market practise. Mgmt. places strong emphasis on cashflow control as can be seen with cash increase of more than RM21mil as disclosed in page 78 of AR, thus maintaining a healthy cash reserve to ensure the Group has sufficient liquidity.</p> <p>3. As the challenges faced by the Group in its Malaysian segment are mainly structural in nature rather than simply due to business cycles, the Group has decided to relocate one of its MDF production line here to Indonesia. Among such challenges in Malaysia include scarcity of rubber wood supply and higher cost of electricity which impacts the MDF segment more than the downstream segment. Thus, moving some MDF capacity to Indonesia is a long-term solution as Indonesia has a more competitive cost environment. Malaysia still has the advantage of having better infrastructure and furniture eco-system which the Group plans to leverage on by maintaining and eventually expanding its downstream business segment here.</p>
KOH CHOOI PENG	<p>The Company disposed of Asian Oak Co. Ltd for a total consideration of RM2 and reported a loss on disposal of RM6.279 million. What is the rationale for the disposal and how will this</p>	<p>Asian Oak has been reporting financial losses for a number of years due to ever more challenging market conditions in the solid wood industry. The loss on disposal is a one-off, non-cash accounting entry due to reversal of past accounting entries at the consolidated level. AOC's disposal will allow the Group to not</p>

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	improve the Group's performance going forward?	consolidate AOC's future financial performance which is not expected to be positive.
LEW TUCK WAI	The Company is seeking shareholders' approval to issue new shares pursuant to Section 75 & 76 of the Companies Act, 2016. The current market share price of the Company is trading at a substantial 78% discount to the audited Net Assets Per Share of the Company of RM1.20. Please explain to shareholders why is the Company seeking this mandate from shareholders despite not having huge Capex requirements and comfortable cash balances in the Company.	Due to current challenging environment, mgmt. is of the view that it is more prudent to build up the Group's cash reserve and restructure certain underperforming assets during periods of low demand. Nevertheless, the business environment could potentially turn around within a year's time, thus by having the mandate from shareholders to buy-back its own shares, the Group will be in a position to act on buyback opportunities that present itself when the business environment returns to normal.
LEE ENG SHAN	Compare with local Indonesian / Thailand producers, how competitive are we? On a like-for-like comparison, what is our global cost curve position?	The Group's Indonesian and Thailand operations is competitive with its local peers. This is because we operate as a Group, leveraging on our integrated operations and wide market network which are among the unique characterises of our Group as compared to our other peers which only operate from one country. By shifting more of our capacities to lower cost locations, the Group's competitiveness will be improved, enabling us to better compete locally and internationally.
JOSEPH LAM WAI	What is the amount of the cross over sell that did not make it in Dec and will be recognise in Jan 2023?	The number of orders which were available in December 2022 but was recognised in 2023 amounted to more than RM20mil in value.
NG SAI GOEY	Lowest share price at 0.26... any plan to buy back ? thank you.	The share price of the Group rises and falls in response to variety of factors. Whilst the price of RM0.26 mentioned is lower than some pricing levels achieved in the past, there were also periods where the Group's share price is lower than RM0.26. As such, the Group is vigilant in its efforts to maintain liquidity without jeopardizing the Group's operations and engaging in share buybacks when good opportunities present itself during improved business environment.
THO KA SOON	Can share with us the company prospect for the coming year?	With central banks being pre-occupied with elevating interest rates to battle inflation and the uncertainty generated from the on-going war in Ukraine, consumer sentiment and spending have been negatively affected. Such negative impacts can be clearly seen in the low furniture orders from the USA and European regions. In Malaysia, the significant hike in cost of electricity has placed additional burdens on industries which were already negatively impacted from changes in the Employment Act. ASEAN furniture makers including Malaysia saw reduced orders which

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		<p>in turn reduced their demand for panel boards. There are signs of improvement seen in sales in the upcoming quarter while operating condition remains challenging. Whether such improvements are sustainable largely depends on the resolution of the various macro-economics and geopolitical challenges mentioned above and the return of consumer confidence. The Group continues to restructure in order to mitigate and overcome the challenges from external and macro-economic factors. Management remains cautious and makes efforts to pare down its borrowings whilst maintaining a healthy cash balance, to ensure sufficient liquidity.</p>
CHIA KIM SENG	How would the movement of capacity from Malaysia to Indonesia affect the Group's performance during this period?	<p>Whilst the Group would incur idling and its associated expenses during the relocation of one of its MDF line from Malaysia to Indonesia, such expenses could potentially be lower than losses that would be incurred had the line continue to operate in Malaysia at current operating conditions.</p>